

2013 *Update*

John Wayne Airport Business Plan



Airport Director
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**JOHN WAYNE AIRPORT
2013 Business Plan Update**

STRATEGIC GOAL #1:

Maintain a safe and secure environment for aviation and the traveling public.

KEY PERFORMANCE MEASURE #1:

FAA Annual Part 139 Airport Certification inspection.

What: *Each year, the FAA conducts a comprehensive inspection to ensure that the Airport is being operated in a safe manner.*

Why: *Failure to pass the Part 139 inspection could result in decertification as an air carrier airport and subsequent closure.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
Pass with no correctable items	JWA is taking all steps necessary to continue to achieve a full pass with no correctable items.			

STRATEGIC GOAL #2:

Provide a positive aviation experience to travelers and tenants.

Key Performance Measure #2:

Passenger Survey Results.

What: *John Wayne Airport regularly surveys both Airport tenants and passengers to learn their views of the Airport facilities and services. In FY 13-14, JWA will conduct the Passenger Survey.*

Why: *Direct input from those served by the Airport helps to identify and prioritize facility and service improvements that passengers and tenants desire.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
97% of respondents in Passenger Survey rated JWA "Excellent" or "Good" overall ¹	Tenant Survey was not conducted in FY12-13 ²	Tenant Survey was not conducted in FY12-13	95% of respondents in Passenger Survey rate JWA "Excellent" or "Good" overall	The 2013 Passenger Survey will be completed in summer of 2013.

¹ A total of 95 percent of telephone participants (Orange County residents only) and 99 percent of intercept respondents (respondents at the Airport) found Airport services to be Excellent or Very Good.

² Because not all tenants were in place for a full year, due to construction of new concessions, the airport deferred the tenant survey to FY 14-15.

STRATEGIC GOAL #3:

Operate in an environmentally responsible manner.

KEY PERFORMANCE MEASURE #3:

Required environmental permits.

What: *John Wayne Airport is subject to a number of local, regional, state, and federal environmental regulations – many of which require permits on the part of the Airport itself and / or its tenants.*

Why: *Compliance with all applicable regulations helps to ensure that the airport is operating in an environmentally sensitive and appropriate manner.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
100% of all required environmental permits in place	100% of all required environmental permits in place	100% of all required environmental permits in place	100% of all required environmental permits in place	The Airport anticipates that 100% of all required environmental permits will be in place.

STRATEGIC GOAL #4:

Operate as a financially efficient and self-supporting aviation facility.

KEY PERFORMANCE MEASURE #4:

Maintain a debt service coverage of at least 175%.

What: *John Wayne Airport's bond indenture imposes a rate covenant on the County to produce Airport net revenues in each fiscal year which are equal to at least 125% of the long term debt service requirement for each fiscal year.*

Why: *Maintaining the debt service coverage at this level or higher demonstrates both prudent fiscal management and the ability to repay bonded debt, both of which are critical to JWA's ability to fund future projects.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
362% debt service coverage	270% debt service coverage	296% debt service coverage	455% debt service coverage	The Airport expects to continue to exceed the 175% debt service goal for FY 12-13 and Plan Year 13-14. FY 11-12, FY 12-13 and FY 13-14 debt service coverage percentages were net of capitalized interest.

KEY PERFORMANCE MEASURE #4B:

Maintain an Airport contingency budget of \$50 million.

What: *A contingency budget is established to fund capital improvements and unforeseen operating emergencies/events.*

Why: *Contingency budgets are a key component of fiscal management. These unrestricted funds act as a cushion to absorb costs for unknown future events.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
The Airport maintained a contingency budget of \$50 million	Maintain a contingency budget of \$50 million	The Airport anticipates maintenance of the \$50 million contingency budget for FY 2012-2013	Maintain a contingency budget of \$50 million	The Airport anticipates maintenance of the \$50 million contingency budget for FY 2013-2014.

STRATEGIC GOAL #5:

Airport Improvement Program (Phase II)

KEY PERFORMANCE MEASURE #5:

Airport Improvement Program Schedule.

What: *The Airport has initiated a multi-year Airport Improvement Program that will result in the construction of substantial new facilities and equity improvements throughout the Thomas F. Riley Terminal to provide improved air service in Orange County.*

Why: *The Thomas F. Riley Terminal complex has been improved to meet the anticipated future demand for air service in Orange County and proposed amendments to the Settlement Agreement. The Airport Improvement Program (Phase II) will include equity improvements in Terminals A and B, Parking Structure C (Phase II), new maintenance building and airport perimeter road.*

FY 11-12 Results	FY 12-13 Plan	FY 12-13 Anticipated Results	FY 13-14 Plan	How are we doing?
Completed Airport Improvement Program (Phase I): Terminal C and Parking Structure C	Maintain schedule for 2016 completion of Airport Improvement Program (Phase II)	Maintain schedule for 2016 completion of Airport Improvement Program (Phase II)	Maintain schedule for 2016 completion of Airport Improvement Program (Phase II)	The Airport is currently on schedule to meet the 2016 completion of the Airport Improvement Program (Phase II).